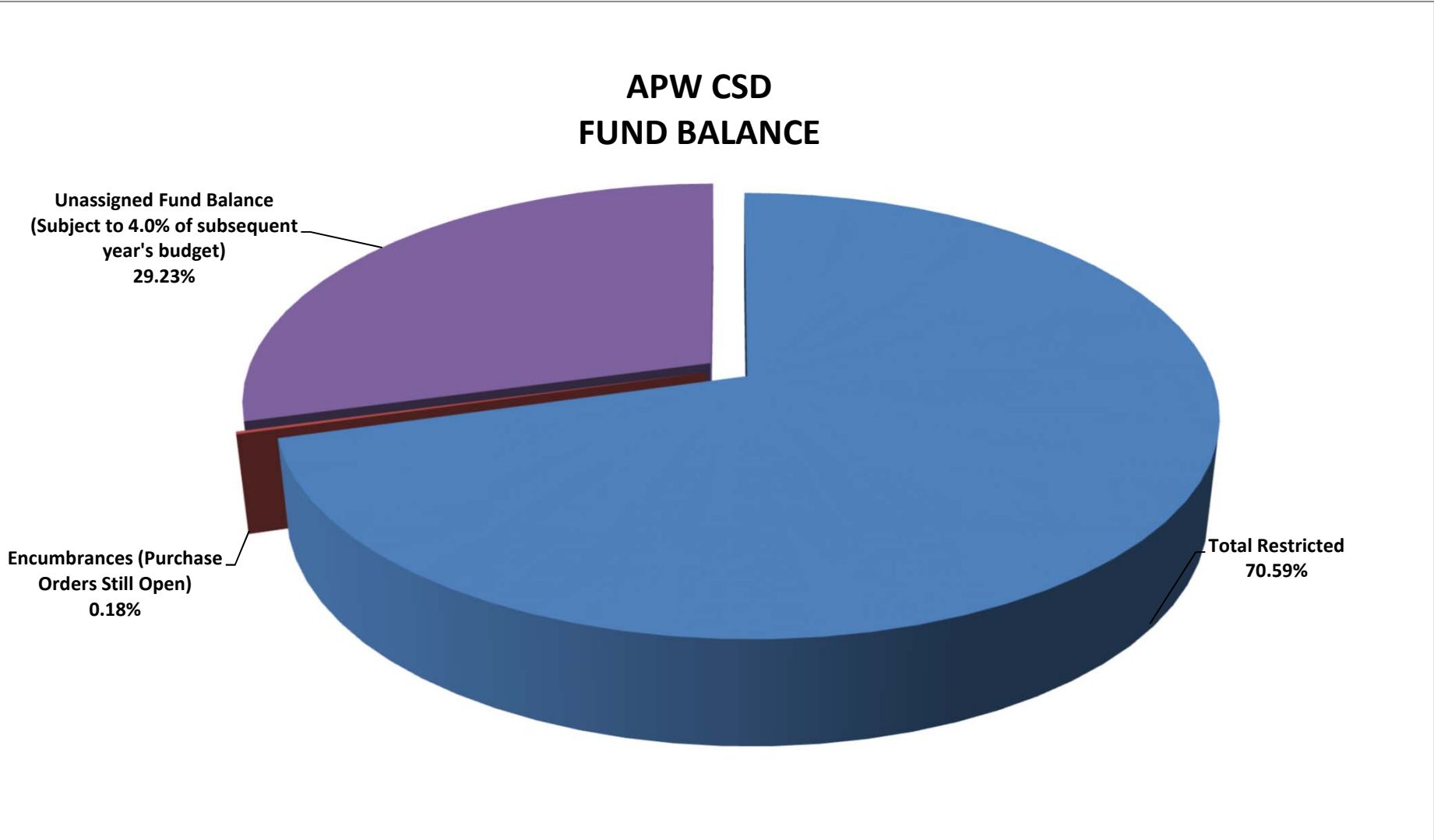


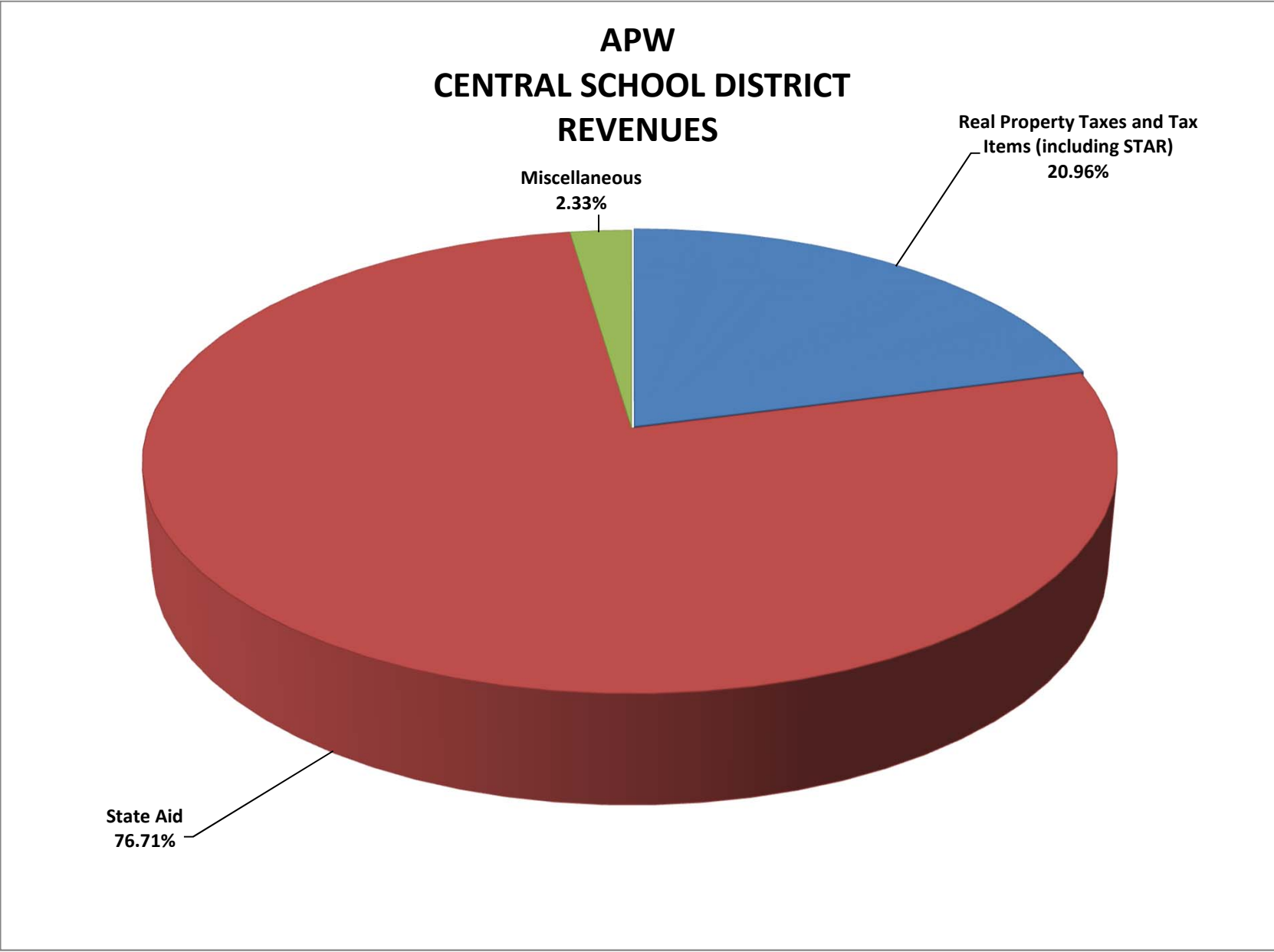
APW CSD
FUND BALANCE
FOR THE YEAR ENDED JUNE 30, 2017



**FUND BALANCE
AS OF JUNE 30, 2017**

	Financial Characteristic/ Element		<i>Observation/Items to note or consider:</i>
1	Restricted:		
3	Unemployment Insurance	70,464	\$6,488 in expenditures for 2017. \$57,603 budgeted for 2018?
4	Worker's Compensation	469,290	\$395,169 of expenditures in 2017. Member of a workers' compensation consortium. Any deficit in consortium?
5	Employees' Retirement Contributions	1,354,687	ERS expenditure of \$410,526 in 2017. Approximately three years expenditure in reserve.
6	Tax Certiorari	149,495	
7	Employee Benefit Accrued Liability Reserve	709,846	Compensated absences liability of \$420,977 in 2017.
8	Capital Reserve (Voter approval required to establish and fund)	0	Used to fund the local share of a capital project.
8A	Capital Reserve - Bus Purchases (Voter approval required to establish and fund)	0	Used to fund the purchase of school buses after voter approval. Replaces borrowing for buses and aid is payable over the life of the buses.
9	Repair Reserve (Voter approval required to fund, public hearing to spend)	9,085,697	Requires a public hearing to expend. Would recommend moving a substantial portion into a Capital Reserve after voter approval.
10	Mandatory Reserve Fund	0	Fund with the proceeds of the sale of a building with outstanding debt. Used to help pay the debt.
11	Insurance	0	Normally used with Property Loss Reserve.
12	Property Loss and Liability	470,343	Uninsured property loss, insurance deductibles, judgements and claims against the district.
13	Tax Reduction	0	Fund with the proceeds of the sale of a building with no specific debt.
14	Total Restricted	12,309,822	
15	Unrestricted:		
2	Encumbrances (Purchase Orders Still Open)	31,042	Increases the subsequent year budgeted amount.
16	Assigned Fund Balance to Reduce Taxes in 2017-18.	0	
18	Unassigned Fund Balance (Subject to 4.0% of subsequent year's budget)	5,098,202	16.23% of subsequent years budget.
19	Total Unrestricted:	5,129,244	
20	Fund Balance as a % of 2017 Expenditures:		
21	Restricted	36.97%	
22	Unassigned Appropriated to Reduce Taxes in 2017-18	0.00%	
23	Appropriated Fund Balance for Other Purposes	0.00%	
24	Unassigned	15.31%	District is well over the 4.0% limit.
25	Debt Service Fund Balance - 2017	2,484,838	Must be used to offset future debt service expenditures.

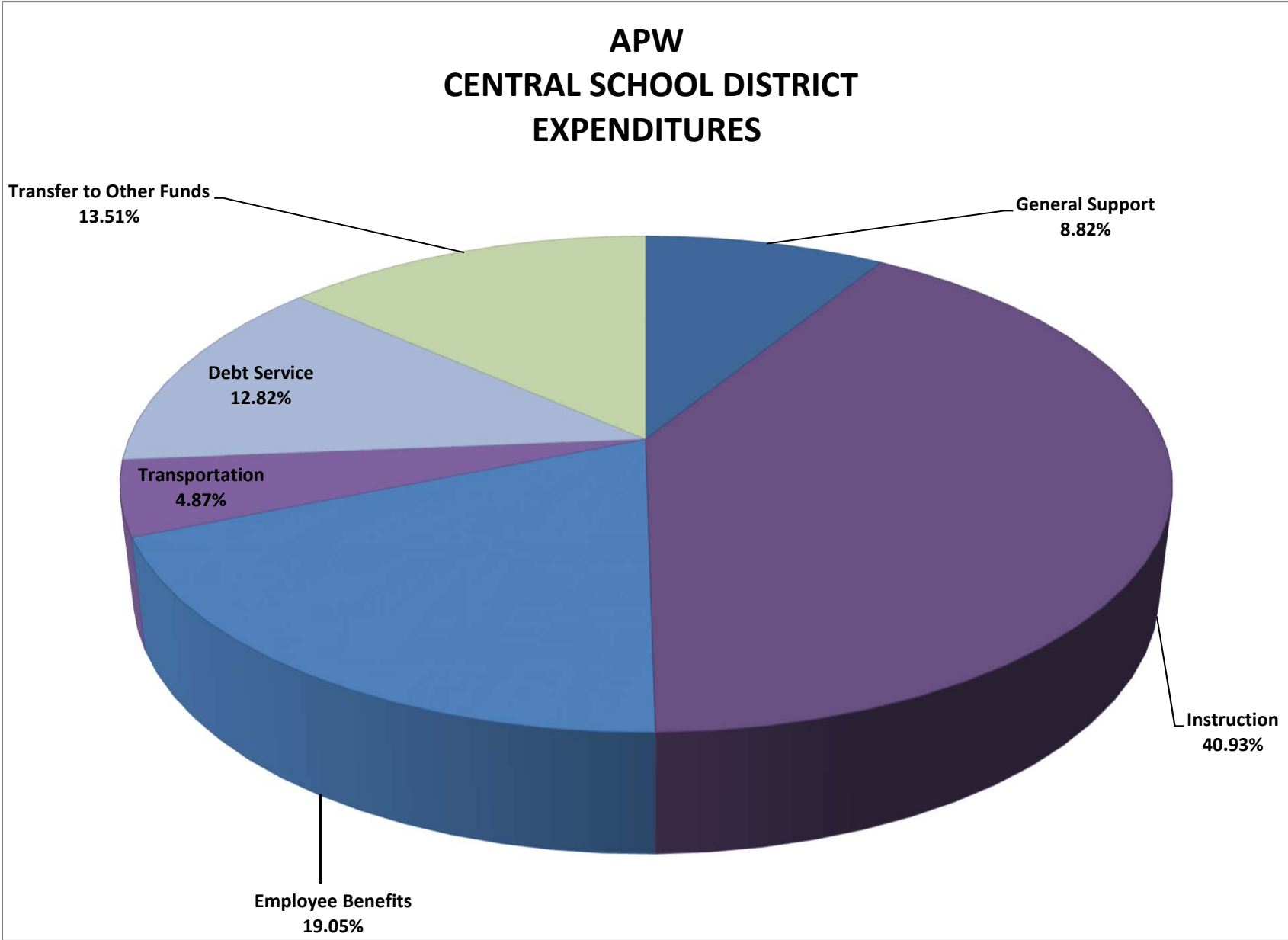
**REVENUES
FOR THE YEAR ENDED JUNE 30, 2017**



**REVENUES
FOR THE YEAR ENDED JUNE 30, 2017**

	Financial Characteristic/ Element		<i>Observation/Items to note or consider:</i>
1	Revenues (2017):		
2	Total	31,239,097	
3	Real Property Taxes and Tax Items (including STAR)	6,549,266	Subject to property tax cap legislation.
4	% Real Property Taxes of Total	20.96	
5	State Aid	23,961,221	The District is highly dependent on State Aid as a revenue source. This is consistent with most upstate school districts.
6	% State Aid of Total	76.70	
7	Federal Aid	171,930	Represents Medicaid reimbursements received.
8	% Federal Aid of Total	0.55	
9	Charges for Services	18,807	
10	% Service Charges of Total	0.06	
11	Miscellaneous	537,873	Includes use of money and property, and BOCES refund of \$302,842.
12	% Miscellaneous of Total	1.72	

**EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 2017**



**EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 2017**

	Financial Characteristic/ Element		<i>Observation/Items to note or consider:</i>
1	Expenditures (2017):		
2	Total	33,299,767	
3	General Support	2,938,000	Administration, finance, and operations and maintenance.
4	% General Support of Total	8.82	
5	Instruction	13,627,800	Includes regular and special needs classes.
6	% Instruction of Total	40.92	
7	Employee Benefits	6,345,081	Includes TRS, ERS, health insurance, unemployment, and workers' compensation costs.
8	% Employee Benefits of Total	19.05	Percentage consistent (22.0% excluding transfer).
9	Sub-total General Support, Instruction, and Employee Benefits	22,910,881	
10	% Total General Support, Instruction, and Employee Benefits of Total	68.80	Core expenditures lower as a percentage in instruction than in other districts reviewed. This is due to the transfer of \$4,500,000 to the Capital Fund. Percentage is 80.0% excluding the transfer.
11	Transportation	1,621,202	Does not included bus purchases which are now bought with Statutory Bonds. May consider a Bus Purchase Reserve.
12	% Transportation of Total	4.87	
13	Debt Service	4,267,684	Includes principal and interest expenditures.
14	% Debt Service of Total	12.82	
15	Transfer to Other Funds	4,500,000	Transfer to the Capital Fund.
16	% Transfer of Total	13.51	

**LONG-TERM DEBT
AS OF JUNE 30, 2017**

	Financial Characteristic/ Element		<i>Observation/Items to note or consider:</i>
1	Enrollment	1,159	The enrollment numbers are the numbers from the 2017 school year.
2	Serial Bonds Due at 6-30-17	19,540,000	Outstanding debt on buildings and equipment.
3	Anticipated Bonding on Projects	0	
4	Total Estimated Debt	19,540,000	
5	Total Estimated Debt Per Student	16,859	
6	Building Aid %	95%	
7	Estimated Aid Per Student	16,016	
8	Debt Per Student	843	
9	Funds Available:		
10	Debt Service Fund	2,484,838	Balance as of June 30, 2017. Approximately one year of debt service expenditures. Bonds will be paid by 2026.
11	Funds Available Per Student	2,144	
12	Net Debt Per Student	(1,301)	

**FINANCIAL HEALTH COMPARISON
AS OF JUNE 30, 2017**

	INDICATORS	Amount	OBSERVATIONS
		%	
1	General Fund Excess Revenues Over Expenditures Last Two Years?	No	\$4,500,000 transfer to Capital Fund created excess expenditures in 2017.
2	State and Federal Aid / Total Revenue	77.25%	
3	K-12 Public School Enrollment including Charter Schools	1,159	
4	General Fund Expenditures per Pupil	\$28,731	
5	Debt Service as a % of Expenditures	12.82%	
6	Percent of Unexpended 2017 Budget	6.0%	7.0% in 2016.
7	Percent of Revenue Over (Under) Budget	1.3%	.2% Under in 2016.
8	2017 Excess (Deficit) Revenues and Expenditures to Budget	7.3%	With-in my range of 10% in total.
10	School Lunch Fund Balance at June 30, 2017	\$381,865	Small loss of \$12,455 in 2017, loss of \$38,335 in 2016. Employee benefits are charged to the lunch program.
11	School Lunch Subsidy from General Fund?	No	

**DISTRICT RESERVES
APW CSD**

	Financial Characteristic/ Element	Current Reserves	Suggested Reserves
1	Restricted Reserves:		
2	Unemployment Insurance	70,464	175,000
3	Worker's Compensation	469,290	469,290
4	Employees' Retirement Contributions	1,354,687	1,354,687
5	Tax Certiorari	149,495	149,495
6	Employee Benefit Accrued Liability Reserve	709,846	709,846
7	Capital Reserve (Voter approval required to establish and fund) (\$5,000,000 at least)	-	5,000,000
8A	Capital Reserve- Bus Purchases (Approximately 5 school buses)	-	650,000
8	Repair Reserve (Voter approval required to fund, public hearing to spend)	9,085,697	3,480,656
9	Mandatory Reserve Fund		-
10	Insurance	470,343	470,343
11	Property Loss and Liability	-	150,000
12	Tax Reduction		
13	Total Reserves	12,309,822	12,609,317
14	Unassigned:		
15	Appropriated Fund Balance to Reduce Taxes in 2017-18	-	200,000
16	Encumbrances (Purchase Orders Still Open)	31,042	65,000
17	Unassigned Fund Balance (Subject to 4.0% of subsequent year's budget)	5,098,202	4,564,749
18	Total Unassigned	5,129,244	4,829,749
19	Budgeted Expenditures - 2017-18	31,413,117	31,413,117
20	Fund Balance as a % of Expenditures		
21	Reserves	39.19%	40.14%
22	Unassigned Appropriated to Reduce Taxes	0.00%	0.64%
23	Unassigned	16.23%	14.53%
24	Total %	55.42%	55.31%

**APW CENTRAL SCHOOL DISTRICT
FINANCIAL VIEW THROUGH 2026**

March 12, 2018

General Fund	Actual	Actual	Projected										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Revenues													
Real Property Tax	5,363,017	5,009,754	5,059,852	5,110,450	5,161,555	5,213,170	5,265,302	5,317,955	5,424,314	5,532,800	5,643,456	5,756,325	5,871,452
Other Tax Items (includes STAR)	1,630,452	1,539,512	1,554,907	1,570,456	1,586,161	1,602,022	1,618,043	1,634,223	1,666,907	1,700,246	1,734,251	1,768,936	1,804,314
State Aid (Excluding Building Aid)	18,518,955	19,572,947	19,418,676	19,612,863	19,808,992	20,007,082	20,207,153	20,409,224	20,613,316	20,819,450	21,027,644	21,237,920	21,450,300
Federal Aid	137,900	171,930	171,930	171,930	171,930	171,930	171,930	171,930	171,930	171,930	171,930	171,930	171,930
Other (includes Sale of Property, Misc.)	509,640	556,680	556,680	556,680	556,680	556,680	556,680	556,680	556,680	556,680	556,680	556,680	556,680
Building Aid	4,292,000	4,388,274	4,246,469	3,951,314	2,350,387	2,278,593	2,275,741	2,137,500	2,128,000	2,042,500	1,495,234	0	0
Transfers from Other Funds	0	0	0	0	0	0	500,000	575,000	575,000	575,000	433,265	0	0
Total Revenues and Other Sources	\$30,451,964	\$31,239,097	\$31,008,514	\$30,973,694	\$29,635,705	\$29,829,477	\$30,594,848	\$30,802,512	\$31,136,148	\$31,398,605	\$31,062,459	\$29,491,791	\$29,854,676
Expenditures by Function													
General Support	3,049,113	2,938,000	3,126,140	3,219,924	3,316,522	3,416,018	3,518,498	3,624,053	3,732,775	3,844,758	3,960,101	4,078,904	4,201,271
Instruction	13,377,285	13,627,800	14,436,634	14,869,733	15,315,825	15,775,300	16,248,559	16,736,016	17,238,096	17,755,239	18,287,896	18,836,533	19,401,629
Pupil Transportation	1,731,516	1,621,202	1,669,838	1,719,933	1,771,531	1,824,677	1,879,417	1,935,800	1,993,874	2,053,690	2,115,301	2,178,760	2,244,123
Community Service													
Employee Benefits	6,006,056	6,345,081	6,535,433	6,796,851	7,068,725	7,492,848	7,942,419	8,498,389	9,093,276	9,729,805	10,508,189	11,348,845	12,256,752
Debt Service (Principal and Interest)	4,249,365	4,267,684	4,300,203	4,159,278	2,474,092	2,398,519	2,395,517	2,250,000	2,240,000	2,150,000	1,573,930	0	0
Transfer to Other Funds	100,000	4,500,000	100,000	100,000	100,000	100,000	100,000	0	0	0	0	0	0
Total Expenditures and Other Uses	\$28,513,335	\$33,299,767	\$30,168,248	\$30,865,719	\$30,046,695	\$31,007,362	\$32,084,410	\$33,044,257	\$34,298,020	\$35,533,492	\$36,445,417	\$36,443,041	\$38,103,775
Surplus (Deficit)	\$1,938,629	-\$2,060,670	\$840,266	\$107,974	-\$410,990	-\$1,177,884	-\$1,489,562	-\$2,241,745	-\$3,161,873	-\$4,134,887	-\$5,382,958	-\$6,951,250	-\$8,249,099
Budgetary Reserves													
Fund Equity, Beg. of Year	17,561,107	19,499,736	17,439,066	18,279,332	18,387,306	17,976,316	16,798,431	15,308,869	13,067,124	9,905,251	5,770,365	387,407	-6,563,843
Fund Equity, End of Year	19,499,736	17,439,066	18,279,332	18,387,306	17,976,316	16,798,431	15,308,869	13,067,124	9,905,251	5,770,365	387,407	-6,563,843	-14,812,942
Restricted - Capital Reserve	0	0	0	0	0	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Restricted - Other Reserves	2,841,287	12,309,822	12,432,920	12,447,978	12,128,689	7,072,341	7,116,419	7,160,938	7,205,902	3,251,315	3,257,183	3,263,110	3,269,095
Assigned Fund Balance-Encumbrances	78,133	31,042	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Assigned Fund Balance - To Budget	648,089	0	250,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Unassigned Fund Balance (subject to 4.0%)	15,932,227	5,098,202	5,531,412	5,674,328	5,582,627	4,461,090	2,927,450	641,186	-2,565,651	-2,745,951	-8,134,776	-15,091,953	-23,347,037
Total Fund Balance	\$19,499,736	\$17,439,066	\$18,279,332	\$18,387,306	\$17,976,316	\$16,798,431	\$15,308,869	\$13,067,124	\$9,905,251	\$5,770,365	\$387,407	-\$6,563,843	-\$14,812,942
UFB as % of Expenditures*	55.9%	15.3%	18.3%	18.4%	18.6%	14.4%	9.1%	1.9%	-7.5%	-7.7%	-22.3%	-41.4%	-61.3%

APW CENTRAL SCHOOL DISTRICT
FINANCIAL VIEW THROUGH 2026

March 12, 2018

General Fund	Actual		Projected										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<u>Restricted - Other Reserves</u>													
Unemployment Insurance	70,457	70,464	71,169	71,880	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000
Workers' Compensation	469,243	469,290	471,636	469,290	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Employees' Retirement	972,037	1,354,687	1,361,460	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687	1,354,687
Tax Certiorari	149,480	149,495	150,242	149,495	149,495	0	0	0	0	0	0	0	0
Employment Benefit Accrued Liability	709,774	709,846	709,846	709,846	709,846	709,846	709,846	709,846	709,846	709,846	709,846	709,846	709,846
Repair Reserve	0	9,085,697	9,131,125	9,222,437	9,314,661	4,407,808	4,451,886	4,496,405	4,541,369	586,782	592,650	598,577	604,562
Liability/Insurance Reserve	470,296	470,343	472,695	470,343	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Property Loss Reserve	0	0	0	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Total Other Reserves	<u>2,841,287</u>	<u>12,309,822</u>	<u>12,432,920</u>	<u>12,447,978</u>	<u>12,128,689</u>	<u>7,072,341</u>	<u>7,116,419</u>	<u>7,160,938</u>	<u>7,205,902</u>	<u>3,251,315</u>	<u>3,257,183</u>	<u>3,263,110</u>	<u>3,269,095</u>
Debt Service Fund	2,482,288	2,484,838	2,509,686	2,534,783	2,560,131	2,585,732	2,111,590	1,557,706	998,283	433,265	0	0	0

	Assumptions												Description
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	
Revenues													
Real Property Tax Items	1%	1%	1%	1%	1%	1%	1%	2%	2%	2%	2%	2%	
Other Tax Items (includes STAR)	1%	1%	1%	1%	1%	1%	1%	2%	2%	2%	2%	2%	
State Aid (Excluding Building Aid)	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	
Federal Aid	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Other (includes Sale of Property, Misc.)	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Building Aid - at 95.0% of Debt Service													
Transfers from Other Funds-Debt Service													
Total Revenues and Other Sources	3%	-1%	0%	-4%	1%	3%	1%	1%	1%	-1%	-5%	1%	
Expenditures by Function													
General Support	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Instruction	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Pupil Transportation	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	
Community Service													
Employee Benefits	3%	3%	4%	4%	6%	6%	7%	7%	7%	8%	8%	8%	
Debt Service (Principal and Interest)	---	---	---	---	---	---	---	---	---	---	---	---	---
Transfer to Other Funds - Capital Fund													
Total Expenditures and Other Uses													

Transfer of \$5,000,000 into a Capital Reserve in 2021 from Repair Reaerve.

Transfer of \$4,000,000 to Unassigned Fund Balance in 2025 from the Repair Reserve.

Transfer to General Fund to pay debt service.